

Megatrend Driver













Technological Innovation



Health and wellness





Future of Energy

Material Utilization



Smart Mobility



Electronics



Climate change and Circular

IRPC New Vision





Strategic Framework



Vision

Mission

To Shape Malerial and Energy SOIUTIONS in Harmony with Life สร้างสรรค์นวัตกรรมการใช้วัสดู และพลังงานเพื่อชีวิตที่ลงตัว

To Deliver with Innovations the Better Attributes and Solutions of Sustainable Material and Energy for the Future

ยกระดับคุณสมบัติ ประสิทธิภาพ การใช้วัสดุภัณฑ์และพลังงานอย่างยั่งยืนด้วยนวัตกรรมที่ตอบโจทย์การใช้ชีวิตในอนาคต

STRENGTHENING THE CORE

STRIVING THE GROWTH

SUSTAINING THE FUTURE

Way

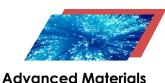
Core Uplift

Adjacent Business

Business Diversification -----

Step Out Business





Health & Life Science



Circular Business

Portfolio Plays

Energy Solution



Future Energy



Energy Storage

Mean

Sustainability Driver

Strategic Enabler **P&R Investment**

JV/ M&A/ New S-curve/ Start Up

Climate Change Management "LOW CARBON +"

Circular Economy
"LIVING +"

Creating Shared Value

"RECOGNITION

People & Core Value

Process & Digitalization

Financial & Funding

Expert/ Advisor

Strategic Move to the New ERA



To Shape Material and Energy Solutions in Harmony with Life

EXISTING STREAM

NEW STREAM

Petrochemical and Beyond







Forward integration into downstream ecosystem and accelerate growth

Innovation Business Growth















Reinforce competitiveness and stay to generate cash as far as the Business is viable







Circular Economy

Creating Shared Value

Carbon Inclusive Investment





Enhance business strength with Strategic Partner



Enabler

Ensured Financial Capability



Embedded Digitization



Reformed **People Readiness**

Sustainability Driver





443C

Deliver human-centric solutions for a sustainable future



















IRPC aims to...

Climate change

Support **low carbon society** and sustainable roadmap to net zero



Low Carbon +



Commit to reduce emissions by

20% by 2030*

Carbon Neutrality 2050
Net Zero by 2060

* Base year 2018

Impact of GHG & Climate Change Thailand Commitment



COP26
Glasgow Climate Pact
Focusing on real actions and urgency





Emission cut by 40% in 2030*

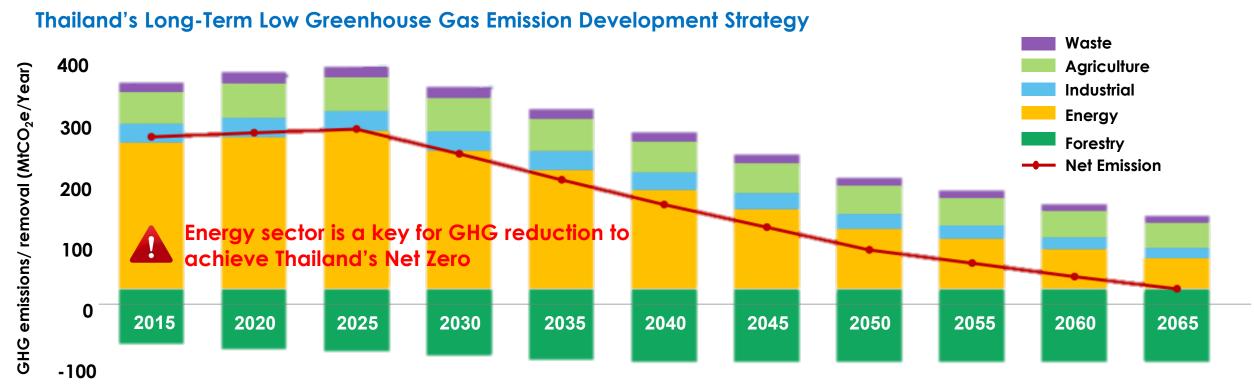
Carbon Neutral in 2050

and Net-Zero in 2065

Key Actions

- 100% EV sales by 2035
- Expand carbon sink in the forestry
- Expand renewable energy generation

Note: * Base on projected Business-as-usual (BAU) level by 2030





Commit to reduce emissions by

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Carbon Neutrality 2050

Net Zero by 2060

* Base year 2018

3 Core Pillars to Drive Net Zero Commitments.

Eco-operation & technology



Eco-Operation

Energy Intensity Index (EII)

Greener Power

Solar Power & Divest Coal

2 Reshape portfolio

Low Carbon Business

- Renewable Business
- Decarbonized Product

Clean Technology

- H2 Ecosystem
- Decarbonized Startup

Absorption and offset



CCUS

CCS with in PTT group

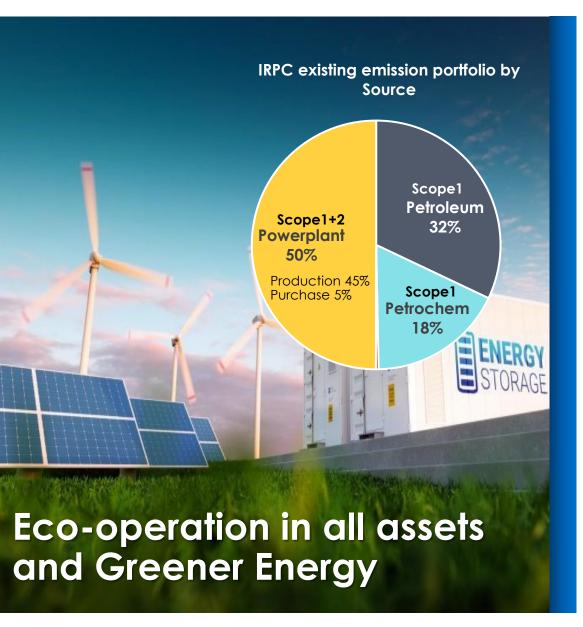
Forestation

PTT Collaboration



Eco-operation & technology





Switching operations to renewable energy and alternative fuels, and achieving energy savings project by innovation



1 Eco-Operation

Utilize every means to increase energy efficiency and reduce GHG emission.

- Ell Top Quartile
- Zero routine flaring



Greener Energy

Switching operations to renewable energy and alternative fuels.

- Solar (Floating, Rooftop, Solar Farm)
- Divest Coal Powerplant to NG

2 Reshape portfolio





Portfolio adjustment to low carbon and clean technology project



Low Carbon Business

Renewable Business

- Solar-Wind-Battery
- Innovative Solutions Provider for renewable energy

Decarbonized Product

- Bio energy: Bio jet study
- Explore business opportunities of CCU



Clean Technology

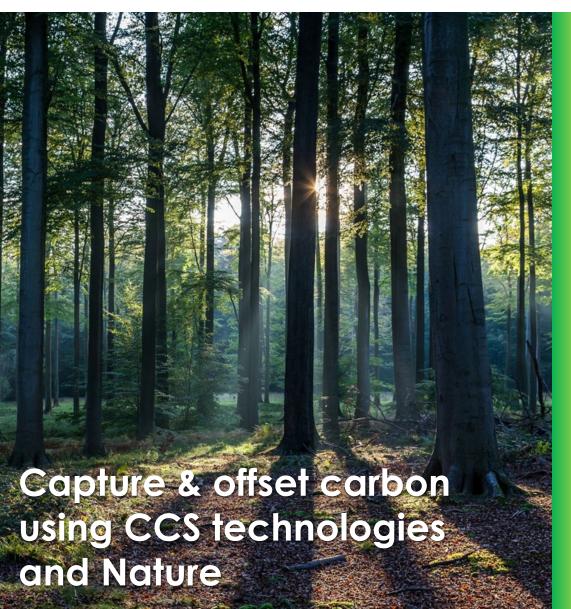
- Seeking new opportunities in H₂ ecosystem
- Scouting potential startup via Decarbonize
 Thailand Startup Sandbox program



3 Absorption and offset







Capture & offset carbon using CCS technologies and nature



CCS technology through collaboration within PTT group





R Forestation

- The creation of stakeholder engagement and social impact through community forest development
- Taking credits from forestation projects to offset CO₂ emission from operations
- PTT Collaboration

Key Considerations as IRPC Start to Execute Net Zero



WHAT

Three Core Pillars to Drive Net Zero Commitments.



Eco-operation & technology

Shift the operation from fossil based power to renewable energy and increase energy efficiency

Reshape portfolio



Adjust portfolio by investing in nonoil with Eco-Solutions

Absorption and offset



Seek all means to absorb and offset carbon

WHEN

Commit to reduce emissions by 20% by 2030*

Carbon Neutrality 2050

Net Zero by 2060

* Base year 2018

WAY FORWARD

Start to execute Net Zero



Governance and Organization



Investing and Financing



Carbon inclusive investment



ESG Financing

Processes



Accounting and Reporting



People

Sustainability Driver



Create Living + for all stakeholders through waste minimization and Eco solution business and services



Living +

Aspiration

IRPC aims to ...

Build the ECO-Solutions and

Turning Waste to Value

Policy: Maintain Zero waste to landfill

- A Waste utilization with 3R principle > 95% in 2040
- B Waste to value (IRPC Circular Concept)

Sustainability Driver

Creating Shared Value

Honors and awards from **positively impact** the health and wellbeing of people through our products and business



Recognition +

Aspiration

IRPC aims to...

Uplifts the sustainable value to stakeholder by

Increase 20% of True Value in 2030

Economy — Ecology — Social

Note: IRPC True Value Assessment 2021 at 10%

Creating Shared Value



Integrated CSR with business based on innovation & expertise

Target

Increase Social Value created through Community development Investment

- Increase value creation through communities with focus on health & well being, education and environment
- Expansion of good networking & partnership internally & externally





Success Case: IRPC Smart Farming Initiative









Economic Impact

REINFOXX Targe

Target > 200 MB/year
Net (~1.8 M
Profit Liters/year)

 Create sustainable community trust and long-term value



Social Impact

- ✓ Generate incomes for agriculturists total 1,300,000 THB/year
- √ Harmless to user product
- ✓ Improve quality of life for agriculturist and promote agriculture tourism

Environmental Impact

- Prevent plant diseases
- ✓ No soil contamination
- ✓ Low carbon and environmentally friendly initiative (solar floating and Nano ZnO product)





Nano ZnO micronutrient

To be 1st choice of farmer for fertilizer by nanotechnology



Success Case: Prosthetics Legs Initiative







Prosthetic legs



Innovated translucent, more flexible, lighter prosthetic legs



Innovated prosthetic legs and **Ankle Foot Orthosis** (AFO) from PIR Recycle





Innovated Prosthetic hands and fingers by 3D printing for carpenters and others (Carpenter Project)



- ✓ Create partnership collaboration with customers
- Recognized by **National Innovation** Award "the first runnerup award for society and environment"





Social Impact

- ✓ Since 2011, IRPC donated PP to produced totally 32,632 legs
- ✓ Create opportunities and improve quality of life for disabilities

Environmental Impact

√ Adapt circularity concept by recycling PIR waste



Success Case: Vajira Lab; Healthcare Security for Society in Processing Security for Society for Society













- √ Reduce dependence on medical imports from abroad
- √ Recognized by Asia Responsible Awards 2022 in **Health Promotion**



Social Impact

√ Become a strong partner network in medical innovation to meet the new lifestyle and create stability in the public health of the country





Conclusion





Climate Change

- Commit to reduce emissions
 - 1. 20% by 2030
 - 2. Carbon Neutrality 2050
 - 3. Net Zero by 2060







มุ่งมั่นเพื่อขับเคลื่อนการปรับตัวและลดผลกระทบ จากการเปลี่ยนแปลงสภาพภูมิอากาศโลก



Circular Economy

- Build ECO-Solutions by
 - 1. Maintain Zero waste to landfill
 - 2. Waste utilization > 95% in 2040
 - 3. Waste to value





มุ่งมั่นเพื่อลดผลกระทบจากของเสีย มุ่งมั่นเพื่อขับเคลื่อนกระบวนการ 3R มุ่งมั่นเพื่อขับเคลื่อนการสร้างมูลค่าร่วมกับลูกค้า-คู่ค้า



Creating Shared Value

 Uplift sustainable values to stakeholder by Increase 20% of True Value in 2030







มุ่งมั่นเพื่อขับเคลื่อนการเพิ่มคุณค่าให้ผู้มีส่วนได้ ส่วนเสีย





IRPC Businesses

Integrated
Petrochemical Complex &
Product Diversification

- Refinery Capacity: 215 KBD (crude distillation unit)
- Petrochemical Capacity: 3,137 KTA (Olefins, Aromatics, Styrenics, Polyolefins, Polystyrenics)

Remarkable Position in ASEAN
Polymer Market

- PP's leading producer in South-East Asia: 775 KTA
- HDPE pipe grade 140 KTA
- ABS 179 KTA: The Largest producer in Thailand

The largest lube base oil capacity in Thailand

- Lube base oil : 320 KTA
- Asphalt: 600 KTA

Sustained earnings from facility and utility businesses

- Provides electricity, steam, infrastructure, public utilities
- Stable income from Port and Tank business

Specialty Petrochemical to capture higher margin

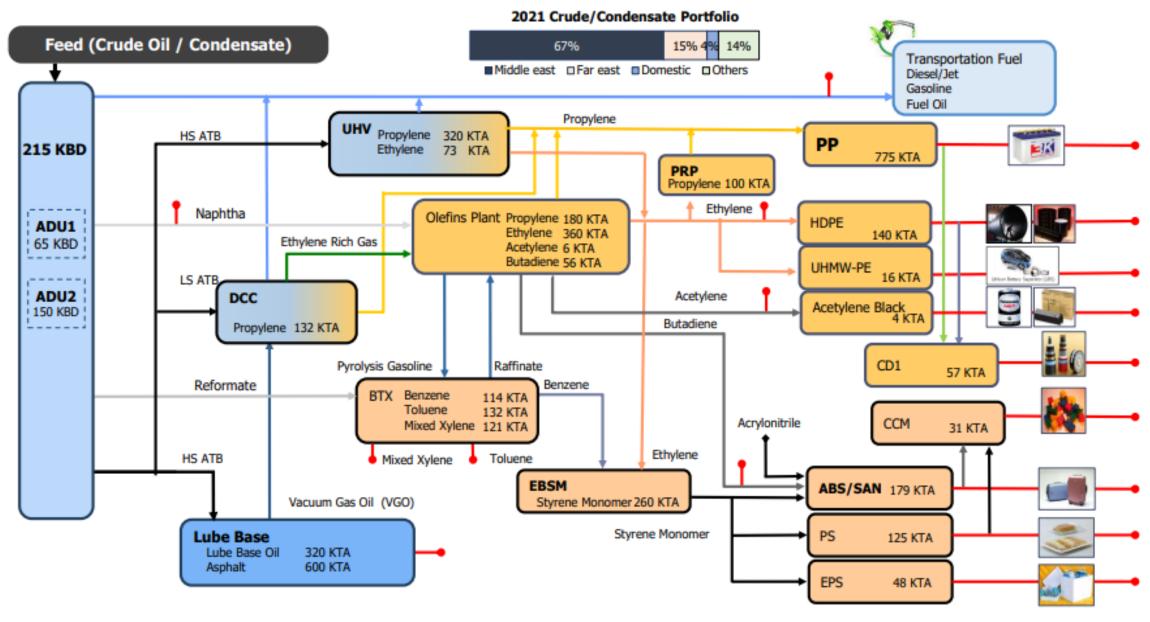
- 20% of specialty products in 2021
- PPC to add more specialty
 Petrochemical Products



Petroleum and Petrochemical Value Chain

İRP

Optimized Configuration & Product Diversification



IRPC's Strategic Framework



Vision

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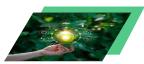




Advanced Materials



Health & Life Science



Circular Business

Portfolio Plays



Future Energy



Energy Storage

Mean

Sustainability Driver

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Creating Shared Value "RECOGNITION

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Sustainability Driver Goal Target



Low Carbon +

Climate change

Commit to reduce emissions









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* From Base year 2018

Circular Economy

Living +





Build ECO-Solutions



- 1. Maintain Zero waste to landfill
- 2. Waste utilization > 95% in 2040
- 3. Waste to value

Recognition + reating Shared Value States Shared Value







Uplift sustainable values to stakeholder



Increase 20% of True Value in 2030

Our Aspiration



Commit to reduce emissions by

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Carbon Neutrality 2050
Net Zero by 2060

Base year 2018