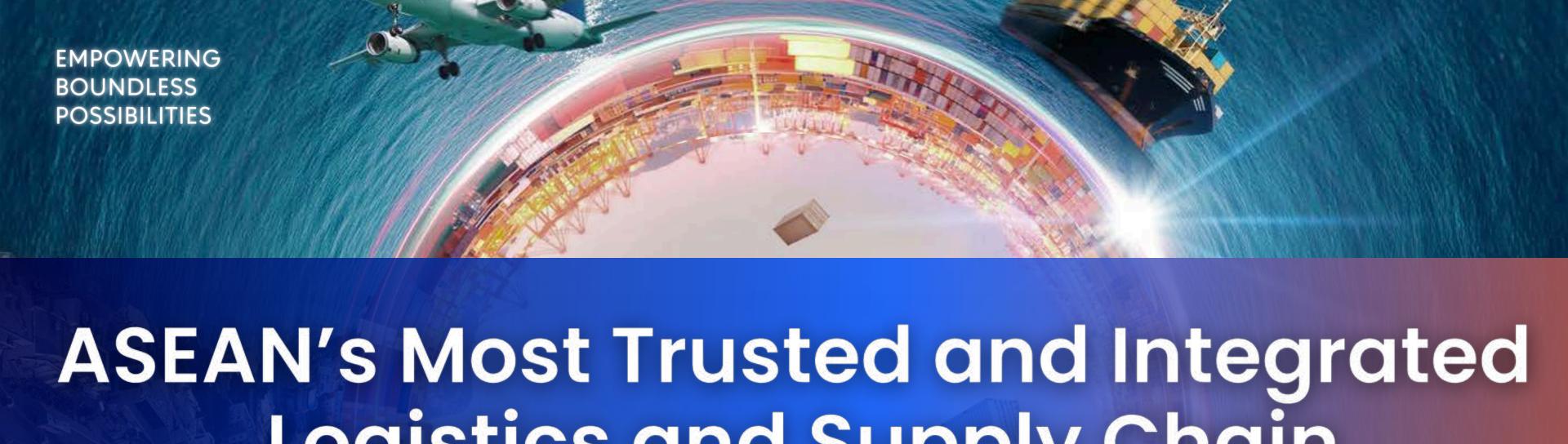


MANAGEMENT KEY REPRESENTATIVES



Mr. Bunn Kasemsup Co-CEO Mr. Charvanin Bunditkitsada Co-CEO

Dr. Eakapong Tungsrisanguan CFO Mr. Nattapume Pavaratn SVP Group Commercial Mr. Prapon
Tanasuthiseree
VP ESG and SD
Representative of
Supply Chain Project



ASEAN's Most Trusted and Integrated Logistics and Supply Chain Solution Provider



NO.1 LOGISTICS & SUPPLY CHAIN PROVIDER IN ASEAN

SCGJWD operates the largest fleet management & operation in Thailand, utilizing a light-asset model with the right assets for maximum efficiency. This approach allows the company to expand seamlessly across various projects, optimizing fleet and manpower effectively with advanced IT technology and Al. SCGJWD's strategy ensures resilience in challenging circumstances and fosters strong partnerships with carriers for long-term sustainability.



FOOTPRINT IN

9 ASEAN

COUNTRIES PLUS CHINA



2.3 Million
SQ.M FOR TOTAL
WAREHOUSES & VARDS



2,400+
TOTAL
CUSTOMER



BUSINESS SEGMENT



RUCK FOR FLEET



1,600 ORIGINS



26,000
DESTINATIONS



KM. TOTAL SHIPMENT PER YEAR



TOTAL REVENUE



44%
REVENUE PORTIC

REVENUE PORTION OF DIRECT TRANSPORT

STRENGTHEN NETWORK

NO.1 FLEET MANAGEMENT IN THAILAND

Fleet Transportation: the Backbone of SCGJWD

120 carriers of the top core carriers

450+ total carriers

14,000+ truck & driver



FLEET TRANSPORTATION THE BACKBONE OF SCGJWD

Right Assets Model



Customers

15 Business Segments

Network Coverage

- 1,600 Origins
- 26,000 Destinations

Transactions

- 2.0 Million shipments/year
- 40 Million Tons/year

Direct Transport Revenue 2023

• 10,560 MB (44% of total revenue)

SCGJWD does not invest in owning additional vehicles but will focus on investing in IT systems, management system development, and enhancing employee capabilities to ensure sustainable business growth alongside its transport partners.

Strategic Resources

Fleet Management & Smart Driver

IT & Al Technology

Logistics Command Center

ESG (Green Logistics)

- Carrier Development
- Safety Management
- Smart Driver
- Logistics Academy



Carriers

Total 450 Carriers (120 Core carriers)

Fleet and Facilities

- 14,000 Trucks
- 220 Barges
- 40 Hubs/Warehouses
- 14 Ports

Drivers and Labors

- 14,000 Drivers
- 4,000 Labors

FLEET TRANSPORTATION: THE BACKBONE OF SCGJWD



Partnership



benefit

Create Satisfaction



Deliver Value



Win-Win-Win Solution



VISION & MISSION-DRIVEN STRATEGIC DIRECTION

VISION

ASEAN Most Trusted and Integrated Logistics & Supply Chain Solutions Provider

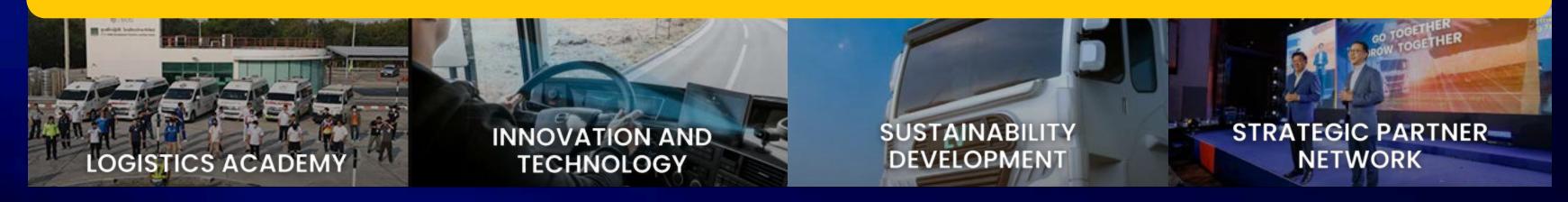
MISSION

Seamless and Most Integrated Logistics & Supply Chain Solution throughout Logistics Value Chain

CORPORATE STRATEGY



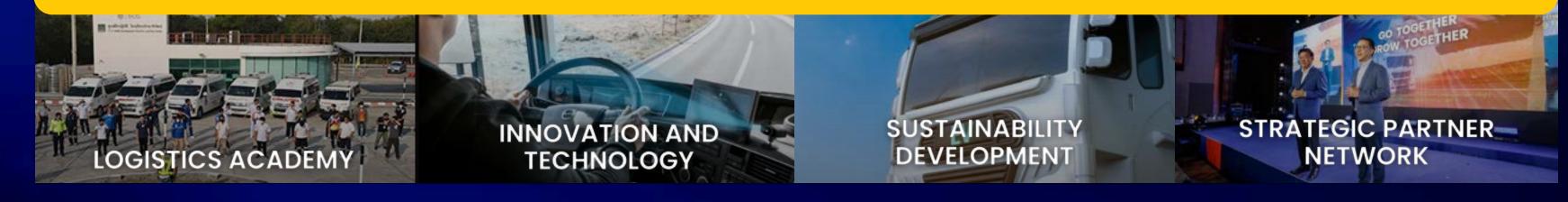
ENABLERS: STRATEGIC SUPPLYCHAIN



STRATEGIC DIRECTION

STRENGTHEN & SCALE UP CORE COMPETENCIES

ENABLERS: STRATEGIC SUPPLYCHAIN





STRATEGIC SUPPLYCHAIN

INTEGRATED SUPPLY CHAIN INVESTMENT & CONTRIBUTION

SCGJWD CONTRIBUTION



INVESTMENT

LOGISTICS ACADEMY TOTAL 40 MB+



INVESTMENT

TECHNOLOGY TOTAL 100MB+



BUSINESS ACTIVITY

8 MB+ PER YEAR



DEVELOPMENT 6.5. MB+ PER YEAR



FINANCIAL

- SMITH SYSTEM DRIVER TRAINER LICENSE
- DRIVING TRAINING YARD
- DRIVING SIMULATOR
- WORK BASED RESEARCH
 TRANSPORT & TRAINING
- LOGISTICS PLANNING CENTER
- LOGISTICS COMMAND CENTER
 - MANAGEMENT SYSTEM
 - DRIVER APPLICATION
 - CARRIER APPLICATION

- SAFETY MANAGEMENT SUPPORT
- CARRIER MANAGEMENT
- SOURCING MANAGEMENT
- CARRIER AWARDS & THANK YOU PARTY
- SMART DRIVER AWARDS

- CARRIER DEVELOPMENT
- SAFETY DEVELOPMENT
- TOOLING SAFETY CHECK
 DISCOUNT ON FUEL
- OBSERVATION POWER APP
- VEHICLE SPARE PARTS
- TRUCK LEASING
- **VOLUME DEBATE**



SCGJWD LOGISTICS

STRATEGIC SUPPLYCHAIN

INTEGRATED SUPPLY CHAIN INVESTMENT & CONTRIBUTION

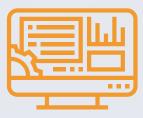
CARRIER CONTRIBUTION



STANDARD COMMIT



HUMAN RESOURCE



TECHNOLOGY



INVESTMENT



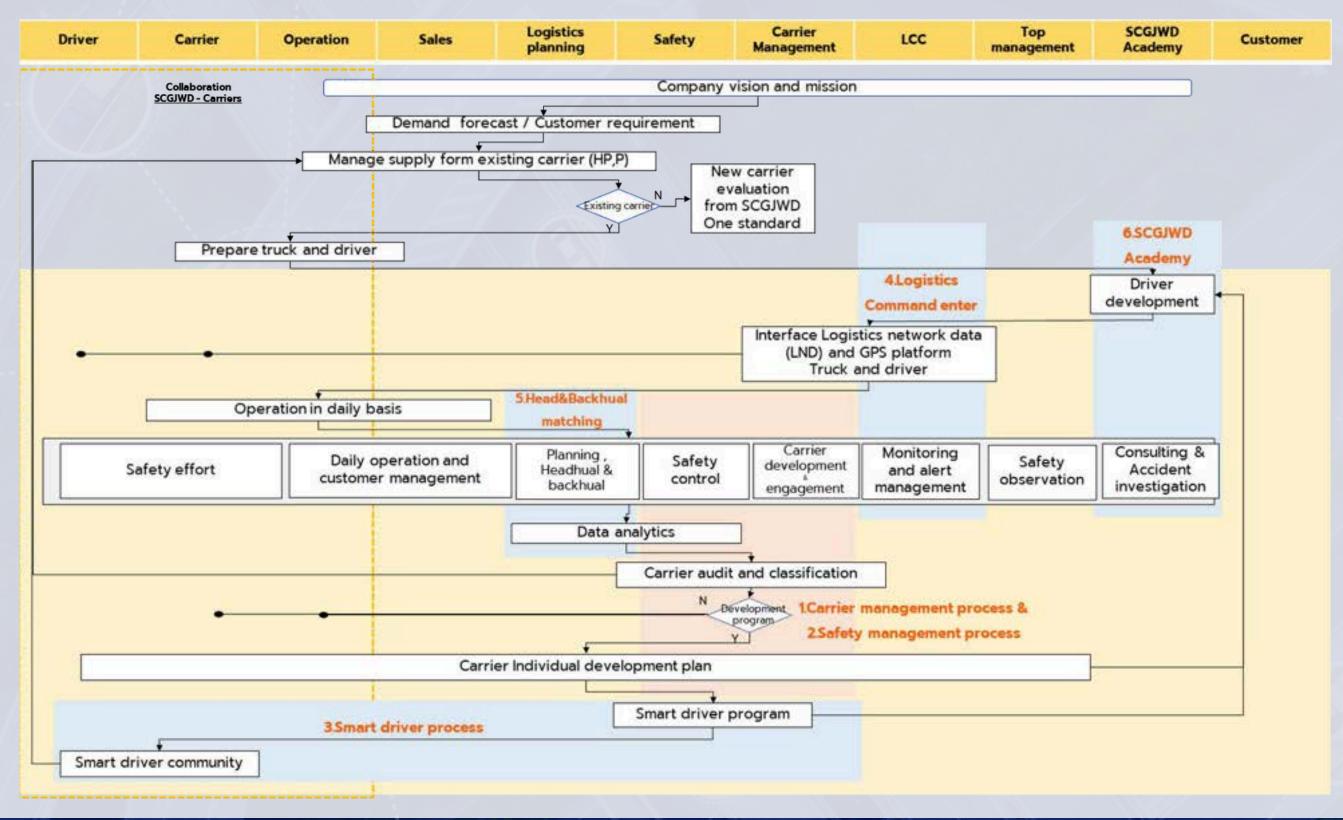
STANDARD CERTIFY

- TRUCK SUPPLY COMMIT
- SMART DRIVER SUPPLY COMMIT
- STRONG COMMITMENT
- GOOD COLLABORATION
- BUDGET SHARING

- ORGANIZE MEETING TIME WITH INDIVIDUAL
- DEVELOPMENT TEAM
 & SAFETY TEAM
- OPERATION TEAM SUPPORT
- BENEFIT WELFARE FOR DRIVER

- SMARTPHONE & TABLET
- GPS AND TELEMETRIC AI-CAMERA
- VEHICLE FLEET EXPANSION
- TRUCK PREVENTIVE MAINTENANCE
- ISO9001
- ISO39001
- Q-MARK

TOTAL PROCESS: FLEET MANAGEMENT AND SMART DRIVER



CARRIER DEVELOPMENT

CARRIER DEVELOPMENT PROCESS

1. CARRIER CRITIRIA

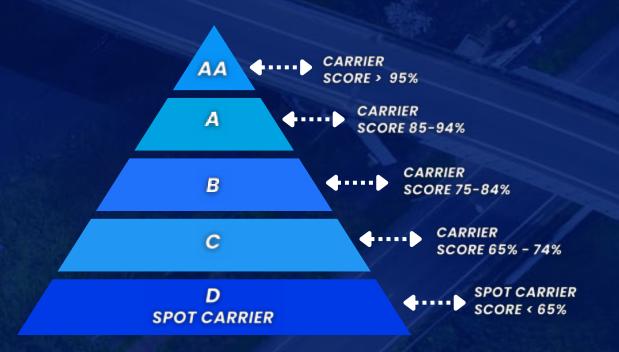
2. CARRIER ASSESSMENT

3. CARRIER GAP ANALYSIS

4. CARRIER INDIVIDUAL DEVELOPMENT

5. CARRIER CLASIFICATION

6. CARRIER RECOGNITION



CARRIER CLASSIFICATION





CARRIER RECOGNITION PARTY

KPI IN PROCESS

Carrier Development

- <u>Target</u> 120 Carrier
- Actual 130 Carrier

Carrier Class AA & A

- <u>Target</u> 45 Carrier
- Actual 50 Carrier

Carrier Class B

- <u>Target</u> 50 Carrier
- <u>Actual</u> 54 Carrier

2 SAFETY MANAGEMENT

SAFETY PROCESS

1. ONE SAFETY STANDARD

2. CARRIER SAFETY AUDIT

3. TRUCK & DRIVER
MONITORING

4. CARRIER SAFETY OBSERVATION

5. CARRIER KPI MEETING



SAFETY OBSERVATION BY MANAGEMENT



TRUCK MANAGEMENT การจัดการ ยานพาหนะ

KPI IN PROCESS

Carrier Safety Audit

- <u>Target</u> 200 Carrier
- <u>Actual</u> 212 Carrier

Carrier Safety Score > 80%

- Target 100 Carrier
- Actual 116 Carrier

Carrier Observation by Management Team

- <u>Target</u> 200 Carrier
- Actual 248 Carrier

3 LOGISTICS COMMAND CENTER

LCC MORNITORING PROCESS

1. GPS
TELEMETRIC
LCC GATEWAY

2. VISUALIZE

3. DRIVER PERFORMANCE MORNITORING

4. DETECT

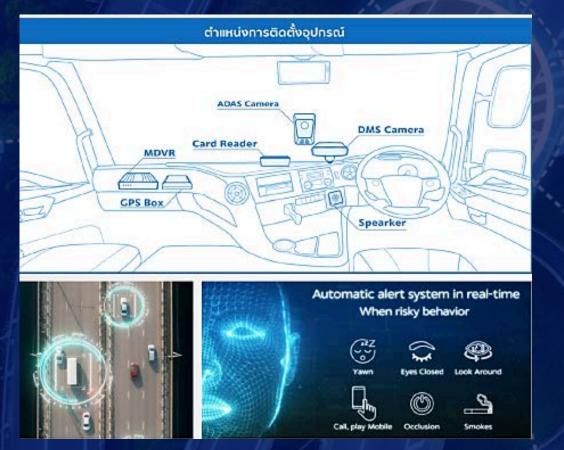
5. ACTION

6. REPORT

7. CONSULTANT TO CARRIER



DATA ANALYSIS & SET CORRETIVE PREVENTIVE PLAN



TELEMETRIC SOLUTION



24 HOURS & 7 DAYS
AI-CAMERA MONITORING

KPI IN PROCESS

LCC & LND Linkage

- <u>Target</u> 100% of all fleets
- <u>Actual</u> 100%
 (JWD 2,000 trucks & SCGL 12,000 trucks)

Reduce Drive Over 4 hours

- <u>Target</u> 20%
- Actual 27%

Reduce Unsafe Parking

- <u>Target</u> 40%
- <u>Actual</u> 65%

SMART DRIVER

SMART DRIVER PROCESS

1. SMART DRIVER CRITIRIA 2. SMART DRIVER EVALUATION

3. DRIVER FAMILY ENGAGEMENT

4. CARRIER PERFORMANCE

ROUND 1
3 MONTH
CONTINUOUSLY

ROUND 2 5 MONTH CONTINUOUSLY ROUND 3 8 MONTH CONTINUOUSLY

CRITIRIA SMART DRIVER OF THE MONTH PERFORMANCE CONTINUOUSLY

- Zero Accident rate
- Zero Over Speed limit
- Zero Driving over 4 hours
- Zero Complaint
- Safety Toolbox 100%
- LCC Linkage and SDC Training

SMART DRIVER COMMUNITY





KPI IN PROCESS

Carrier Participation

- <u>Target</u> 200 Carriers
- Actual 251 Carriers

SMART DRIVER 8 MONTH

- <u>Target</u> 1,000 drivers
- Actual 1,062 drivers (JWD 11 drivers & SCGL 1,051 drivers)

Driver Participation 6,812 drivers

(JWD 204 drivers & SCGL 6,608 drivers)

TRAINING AND CONSULTING

LOGISTICS academy

LOGISTICS ACADEMY VISION

SCGJWD Logistics Academy" เป็นสถาบันที่มีบทบาทสำคัญของ
ประเทศไทยและอาเซียน ในการพัฒนา ยกระดับมาตรฐานวิชาชีพ และรวบรวม
ถ่ายทอดองค์ความรู้นวัตกรรม ของอุตสาหกรรมโลจิสติกส์



Carrier Development Program Roadmap

- 1. Technology & Supply Chain Mgt.
- 2. Accounting Mgt.
- 3. HR Mgt. Program
- 4. Safety and ESG
- 5. Operation Management
- 6. Entrepreneurship Mgt.
- 7. Leadership & Team Program
- 8. Finance Mgt. Program



Smart Driver Characteristic



KPI IN PROCESS

Driver Trained of Safety Driving Course (SDC) & Refresh

- <u>Target</u> total 6,500 drivers
- <u>Actual</u> total 7,057 drivers (JWD 243 & SCGL 6,814)

Carrier Safety Supervisor and New employee Safety orientation Course

- <u>Target</u> total 140 persons
- <u>Actual</u> total 156 persons

Basic Fire Fighting Course

- <u>Target</u> 70 persons
- Actual 78 persons

FLEET UTILIZATION
BACKHAUL MATCHING

DEMAND & SUPPLY PLANING

FLEET MANAGEMENT JOB ALLOCATION

- CUSTOMER ORDERTRUCK SUPPLY
- HEAD HAUL
- BACK HAUL
- ROUTE OPTIMIZATION
- ALLOCATION TO CORE CARRIER
- CARRIER CLASSIFICATION



KPI IN PROCESS

Backhaul Matching

- Target 40% of total shipments
- Actual 47% of total shipments

CORPORATE RESULT

Focus for Strengthen & Scale Up Core Competencies



TOTAL TRANSPORTATION REVENUE

10,560 MB

Increase 2% compared previous year



TOTAL PROFRESSIONAL CARRIER

104

Increase 10% compared previous year



TOTAL ROAD ACCIDENT RATE

0.15 PPM

per million distance kilometer

(road accident rate as of number of accidents / total Distance Kilometers x 1,000,000 km.)



TRANSPORTATION DISTANCE TOTAL

550+

per million kilometer



TOTAL SMART DRIVERS UP FROM LAST YEAR

1,061

Y2022 total 990 drivers

Increase 7% compared previous year

CARRIER BENEFIT

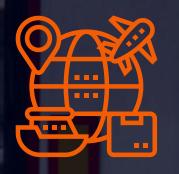
Allocation Prioritizing for Professional Carrier



REVENUE PORTION OF PROFESSIONAL CARRIER

78%

OF TOTAL CARRIER REVENUE Y2023



BUSINESS OPPORTUNITIES TO EXPAND SERVICES IN

ASEAN & CHINA



SMART DRIVER
SKILL & DEVELOPMENT



OPPORTUNITY LOSS COST SAVING 10 MB

in fatal accident cases (Reference from TDRI Research) as cost of vehicle maintenance, compensation, etc.



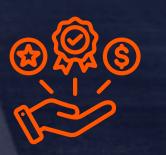
BUSINESS RESILENCE FROM DISRUPTION

Develop Transportation Systems and Improvement with Strong Adaptability to Disruption and Resilience for Business Expansion



COST OPTIMIZATION

Transport Cost Reduction from Headhaul and Backhaul matching



FINANCIAL BENEFIT

Strategic Sourcing as Fuel Volume Discounts, Vehicle spare parts etc.

POSITIVE IMPACT

IMPACT TO

SOCIAL



SMART DRIVER COMMUNITY



ROAD SAFETY SAVE SOCIETY



BUSINESS OPPORTUNITIES FOR AGING SOCIETY

ENVIRONMENT



DECARBONIZE LOGISTICS

10% REDUCE CO2 EMISSION SCOPE 3

reduction from Fleet Utilization of Backhaul matching



GREEN LOGISTICS
EMPOWERING TO
CLEAN ENERGY
TRANSITION

FUTURE PLAN

LIFTUP & STRENGTHEN LOGISTICS AND TRANSPORTATION CARRIER







DECARBONIZATION

Study and Develop of Decarbonization for Carrier include Logistics Transportation SME Enterprise by Collaborate with Prince of Songkla University (PSU)

- Study and Research Multiple Pathway of Clean Energy
- Develop Carrier to Green Carrier for Carbon footprint Scope 3

SMART DRIVER BEHAVIOR

Study and Develop the Behavior of Smart Driver Continuously by Leveraging AI and Algorithm by Collaborate with Chulalongkorn University (CHULA)

BUSINESS EMPOWERING

Sharing all above knowledge to Thai SME and Leverage to ASEAN

บทสัมภาษณ์ผู้ให้บริการขนส่ง (Carrier)



"SCGJWD ให้ความมั่นใจกับผู้ขนส่ง ธุรกิจเต็บโตตาม SCGJWD"

คุณสุรพล จันทร์ประภานนท์ บริษัท เอคเซลเล็นซี ออโต้ บิซิเนส จำกัด จากงาน "Carrier Day" ปี 2566

"เป็นผู้ขนส่ง SCGJWD มั่นคง ยั่งยืน เติบโตในอนาคต"

คุณสุดาวรรณ เหล่าพิพัฒน์ตระกูล หจก. สยาม เค สหขนส่ง จากงาน "Carrier Day" ปี 2566



